

**REPORT TO:** Executive Board

**DATE:** 21 February 2019

**REPORTING OFFICER:** Operational Director – Finance

**PORTFOLIO:** Resources

**SUBJECT:** 2018/19 Quarter 3 Spending

**WARD(S):** Borough-wide

## **1.0 PURPOSE OF REPORT**

1.1 To report the Council's overall revenue and capital spending position as at 31 December 2018.

## **2.0 RECOMMENDED: That**

- 1) All spending continues to be limited to only absolutely essential items;**
- 2) Strategic Directors take appropriate action to ensure overall spending is contained as far as possible within their total operational budget by year-end;**
- 3) Council approve the revised Capital Programme as set out in Appendix 2.**

## **3.0 SUPPORTING INFORMATION**

### **Revenue Spending**

- 3.1 Appendix 1 presents a summary of spending against the revenue budget up to 31 December 2018, along with individual statements for each Department. In overall terms revenue expenditure is £3.142m above the budget profile, compared to £2.515m at quarter 2.
- 3.2 Whilst the overspend position has increased since quarter 2, the pace of increase has steadied. However, it remains critical that all Departments restrict and question all non-essential spending from now until the end of the financial year, to assist the Council with bringing overall spending back in line with budgets as far as possible.
- 3.3 Based on current spend patterns, projections show the Council will have a year-end outturn overspend position of approximately £4.184m, if no corrective action is taken. As at 31 March 2018 the Council's General Fund balance was £5.004m. This is considered to be a prudent level required in order to ensure that the Council remains in a financially sustainable position moving forward. Unless the projected overspend is

reduced and net spending brought back into line with budget as far as possible, it will have a negative impact upon the Council's financial position. The level of earmarked reserves will continue to be reviewed on a quarterly basis and surplus funds released to the General Fund where possible.

- 3.4 There are a number of Departments where net spend for the quarter exceeds the budgeted profile. The main budget pressure areas continue to be within the Children & Families and Community & Environment Departments. The pooled budget arrangement with Halton Clinical Commissioning Group (Halton CCG) continues to experience budget pressures although a significant proportion of this relates to Halton CCG funding. Further detail is given in the report to the issues creating the continuing overspend position.
- 3.5 Total spending on employees is £0.343m below budget profile at the end of the quarter. Whilst remaining a very marginal position against budgeted spend of £53.840m, the variance over the past quarter has increased against the Q2 position of £0.049m. This can be attributed to a number of factors including, increased staff vacancies, time taken to appoint new starters and a reduced use of agency workers over the past quarter. Casual staffing costs are exceeding available budget and in some areas there is increased spend on overtime costs.
- 3.6 Included within the employee's budget is a staff turnover saving target of 3.0% which reflects the saving made between a member of staff leaving a post and the post being filled. The target for the quarter has been achieved in all Departments with the exception of Community & Environment, Economy, Enterprise & Property, Policy People Performance & Efficiency and Education Inclusion & Provision.
- 3.7 Within the overall budget position for the quarter, the key budget variances are as follows;

(i) **Children and Families Department:-**

As at 31 December 2018 the Department's net spend is exceeding the profiled budget by £3.230m, an increase on the variance of £2.035m reported at quarter 2.

There has been a reduction in staffing costs over the past quarter, which has resulted in an underspend of £0.117m against the staffing budget to date. There are a number of vacant posts within the department which have contributed to the position although it is worth noting the majority of these are currently being filled. Agency costs remain high in comparison to this point last year, the total of £0.675m represents 9.8% of the overall spend on staffing.

Spend on out of borough residential placements for the year to date is now £1.767m higher than the profiled budget. Over the past quarter there have been a number of changes with regard to the service and support children are receiving which has had an impact on costs. 8 children have entered the residential placement

service, with 5 young people transferring to leaving care packages and 1 transferring to an out of borough fostering placement. The net effect of the above changes is to add £0.369m to costs for the year.

Extensive work continues to reduce costs of residential packages, such as through renegotiation of residential placement contracts. It is forecast that spend in this area will be £2.392m above budget by year-end.

Out of borough fostering costs continue to be a significant pressure with costs at 31 December 2018 exceeding budget by £1.122m, an increase from £0.682m at quarter 2. Over the past quarter 9 children have entered the service with an additional cost for the year of £0.091m.

In an aim to reduce costs relating to out of borough residential placements and fostering, initiatives are in place for the Council to increase the number of in house foster carers. The Council have joined a collaborative fostering service with Cheshire West and Chester, Cheshire East and Warrington Councils. The aim being to increase the number of foster carers and improve the quality of service offered across all authorities. In December, Executive Board approved the policy to grant 100% council tax discount to all foster carers living within the Borough from April 2019.

The average weekly cost for an in house foster placement is £263.05, compared to the average weekly cost of out of borough foster placement of £814.98.

Payments for special guardianship orders for the year to date total £1.201m, which is £0.399m above the budget profile. Unless the number of orders reduce, it is forecast this area will be £0.531m overspent at year end.

Net spend on the Early Years settings at Warrington Road and Ditton continue to be a concern. Chargeable income at these settings is not fully recovering the cost of operations and it is forecast that net spend at year-end will be £0.221m over budget.

Given the current level of demand pressures, it is forecast that the Department will be £4.350m overspent by year-end which is 17% higher than was forecast at quarter 1.

(ii) **Community & Environment Department:-**

As at 31 December 2018 the Department's net spend is exceeding the profiled budget by £1.393m, an increase from £0.853m over at quarter 2.

Employee spending is over the budget profile by £0.190m and the Department has struggled to achieve the staff turnover saving

target as a result of increased spend against casual and agency staff.

The main area of concern is with regard to under achievement of income. Actual income received is short of the budgeted target by £1.462m, compared to a shortfall of £0.418m at this point last year.

There are shortfalls in leisure centre income due to difficulties filling staff vacancies, which impact upon the ability to hold fitness and swimming classes within the centres. Income from leisure memberships is down, therefore, initiatives are in place to increase the uptake. The Brindley is struggling to meet income targets, although over the past quarter promotions income has increased after a difficult Summer.

The replacement of the iPitch at the stadium has meant that it has been unavailable for hire for approximately three months leading to a reduction in lettings income. Letting fees income is also significantly underachieving at Ditton, Grangeway and Upton Community Centres.

Sales income is again short of the target to date mainly due to Stadium Bars and Catering, and Municipal Catering. Income is down on these activities compared to the same stage last year and there is no evidence to suggest there will be any significant improvement for the remainder of the year.

The Department is taking measures to reduce spend across all Services to help reduce the overall overspend position. Expenditure on all discretionary budgets, such as supplies & services and hired & contracted services, is being limited to on essential items. As a result the latter items are currently £0.237m below budget.

Based on service demand and existing income levels, it is forecast that the Department's net spend for the year will be £1.883m over budget. However, it is hoped that the impact of urgent measures currently being actioned will help to mitigate this.

(iii) **Complex Care Pool:-**

As at 30 December 2018 the net spend of the Complex Care Pooled Budget (operated in conjunction with Halton Clinical Commissioning Group (Halton CCG)) is above the profiled budget by £0.537m.

The biggest pressure area for the budget is adult health and social care spending which is currently exceeding the profiled budget by £1.400m. This budget is a mix of residential, domiciliary and direct payment services and combines both continuing health care and Council funded packages.

A major contribution to this overspend is the reduced contribution made by Halton CCG, on the understanding they would find savings on continuing healthcare costs of £2.153m during the year. This level of saving has not yet been realised and therefore it is expected Halton CCG will make a further in-year contribution to the Pooled Budget of £1.017m to help address this pressure.

Based on current demand it is forecast that the Pool will be overspent by £0.716m at year end with the Council's share of the liability being in the region of £0.289m. Last year a Financial Recovery Action Plan was instigated and a Working Group established to identify ways of mitigating the budget pressures. The Working Group is continuing to look at ways of reducing spend whilst ensuring the needs of clients continue to be met.

**(iv) Education, Inclusion & Provision:-**

As at 31 December 2018 the Department's net spend is exceeding the profiled budget by £0.325m, representing only a small increase in the overspend position reported at quarter 2.

School Transport is still projected to be over budget by the end of the financial year due to the large demand to provide transport for special educational needs pupils. New contracts with transport providers started in October 2018, this will help to reduce the cost of the service for the final six months of the financial year but the extent of the demand will still result in higher spend than the budget allows for. Spend currently exceeds budget by £0.331m, and the forecast outturn is expected to be in the region of £0.441m above budget.

The Department is also struggling to achieve income levels in terms of providing places within SEN schools to other authorities. This is due to lack of available places and it is forecast there will be a shortfall of £0.258m against the annual income target.

Supplies and Services spend is currently £0.118m under budget and this is projected to continue for the final quarter of the year, as a result of spend being monitored closely and restricted as far as possible.

Based on current demand and income levels it is forecast the Department's net spend at year end will be £0.433m above the available budget.

**(i) Planning and Transportation:-**

As at 31 December 18 net spend is £0.448m below the profiled budget.

The main variance is in relation to employee costs, as there are a number of vacancies across the Department which has contributed to costs for the year to date being below budget by £0.201m.

The continued work on the street lighting upgrade project has contributed to lower energy costs, as a result costs are £0.150m below budget.

Based on demand and current income levels, it is forecast the Department's net spend for the year will be £0.600m below budget.

(vi) **Corporate & Democracy:-**

As at 31 December 2018 net spend is below the profiled budget by £1.203m.

There are a number of factors which have contributed towards the underspend to date position, including the one-off receipt of £0.132m from the business rates shared pool arrangement with Warrington and St Helens Councils.

Interest receivable on investments is £0.463m greater than was forecast at the start of the year, as a result of financial institutions offering improved rates of return on investments and the level of cash balances held by the Council being greater than forecast.

- 3.8 The council tax collection rate of 82.12% at this stage is marginally lower (0.08%) than at this stage last year. However, the collection rate for business rates of 82.98% is up by 0.11% from last year. The forecast retained element of business rates is higher than the estimate used when setting the 2018/19 budget. However, forecasting retained business rates through to the end of the financial year remains difficult due to the number of appeals outstanding with the Valuation Office Agency and the new process of appealing against rateable values from the 2017 valuation exercise. This will continue to be closely monitored during the financial year and forecasts updated accordingly.

### **Capital Spending**

- 3.9 The Capital Programme has been revised to reflect a number of changes in spending profiles and funding as schemes have developed and these are reflected in the Capital Programme presented in Appendix 2. The schemes which have been revised within the Programme are as follows;

1. Open Spaces
2. Childrens Playground Equipment
3. Upton Improvements
4. The Glen Play Area
5. Pheonix Park
6. Runcorn Town Park
7. 3MG
8. Solar Farm
9. Mersey Gateway Land Acquisition
10. Risk Management

11. Fleet Replacements
12. Stadium Alterations
13. Travelodge/ Watkinson Way Footpath
14. ALD Bungalows
15. Purchase of 2 Adapted Properties
16. Orchard House
17. Disabled Facilities Grant
18. Oakmeadow Refurbishment
19. Capital Repairs – Schools
20. Basic Need Projects – Schools
21. Kitchen Gas Safety – Schools
22. Bridge School Vocational Centre
23. Simms Cross Remodelling
24. Ashley School Remodelling 6<sup>th</sup> Form

3.10 Capital spending at 31 December 2018 totalled £14.975m, which is 95% of the planned spending of £15.736m at this stage. This represents 44.2% of the total Capital Programme of £33.882m (which assumes a 20% slippage between years).

### **Balance Sheet**

3.11 The Council's Balance Sheet is monitored regularly in accordance with the Reserves and Balances Strategy which forms part of the Medium Term Financial Strategy. The key reserves and balances have been reviewed and are considered prudent and appropriate at this stage in the financial year and within the current financial climate.

## **4.0 POLICY AND OTHER IMPLICATIONS**

4.1 None.

## **5.0 IMPLICATIONS FOR THE COUNCIL'S PRIORITIES**

5.1 There are no direct implications, however, the revenue budget and capital programme support the delivery and achievement of all the Council's priorities.

## **6.0 RISK ANALYSIS**

6.1 There are a number of financial risks within the budget. However, the Council has internal controls and processes in place to ensure that spending remains in line with budget.

6.2 In preparing the 2018/19 budget, a register of significant financial risks was prepared which has been updated as at 31 December 2018.

**7.0 EQUALITY AND DIVERSITY ISSUES**

7.1 None.

**8.0 LIST OF BACKGROUND PAPERS UNDER SECTION 100D OF THE LOCAL GOVERNMENT ACT 1072**

8.1 There are no background papers under the meaning of the Act.

**APPENDIX 1**
**Summary of Revenue Spending to 31 December 2018**

<b>Directorate / Department</b>	<b>Annual Budget £'000</b>	<b>Budget To Date £'000</b>	<b>Actual To Date £'000</b>	<b>Variance (Overspend) £'000</b>	<b>Q2 Variance</b>
Community & Environment	21,115	13,753	15,146	(1,393)	(853)
Economy, Enterprise & Property	1,829	1,027	1,026	1	(21)
Finance	4,039	2,253	1,952	301	174
ICT & Support Services	270	-570	-488	(82)	(31)
Legal & Democratic Services	617	382	318	64	43
Planning & Transportation	7,174	4,640	4,192	448	227
Policy, People, Performance & Efficiency	0	-101	-111	10	(30)
<b>Enterprise, Community &amp; Resources</b>	<b>35,044</b>	<b>21,384</b>	<b>22,035</b>	<b>(651)</b>	<b>(491)</b>
Adult Social Care	18,292	12,915	12,757	158	104
Children & Families	23,317	16,032	19,262	(3,230)	(2,035)
Complex Care Pool	24,987	16,226	16,559	(333)	(508)
Education, Inclusion & Provision	7,649	15,171	15,496	(325)	(292)
Public Health & Public Protection	832	474	438	36	23
<b>People</b>	<b>75,077</b>	<b>60,818</b>	<b>64,512</b>	<b>(3,694)</b>	<b>(2,708)</b>
<b>Corporate &amp; Democracy</b>	<b>-898</b>	<b>1,761</b>	<b>558</b>	<b>1,203</b>	<b>692</b>
<b>Mersey Gateway</b>	<b>0</b>	<b>-18,111</b>	<b>-18,105</b>	<b>0</b>	<b>(8)</b>
<b>Net Total</b>	<b>109,223</b>	<b>65,852</b>	<b>69,000</b>	<b>(3,142)</b>	<b>(2,515)</b>

# ENTERPRISE, COMMUNITY & RESOURCES DIRECTORATE

## Community & Environment Department

	Annual Budget £'000	Budget To Date £'000	Actual To Date £'000	Variance (Overspend) £'000
<b><u>Expenditure</u></b>				
Employees	13,897	10,459	10,649	(190)
Premises	2,038	1,518	1,570	(52)
Supplies & Services	1,153	917	803	114
Book Fund	160	114	103	11
Hired & Contracted Services	1,165	776	653	123
Food Provisions	506	378	309	69
School Meals Food	1,980	1,105	1,067	38
Transport	51	36	31	5
Agency Costs	438	256	251	5
Waste Disposal Contracts	5,900	3,659	3,745	(86)
Grants To Voluntary Organisations	239	196	164	32
Rolling Projects	7	7	7	0
Capital Financing	101	101	101	0
<b>Total Expenditure</b>	<b>27,635</b>	<b>19,522</b>	<b>19,453</b>	<b>69</b>
<b><u>Income</u></b>				
Sales Income	-1,829	-1,353	-1,011	(342)
School Meals Sales	-2,368	-1,667	-1,523	(144)
Fees & Charges Income	-5,996	-4,675	-3,941	(734)
Rents Income	-231	-189	-193	4
Government Grant Income	-1,198	-1,198	-1,047	(151)
Reimbursements & Other Grant Income	-681	-405	-342	(63)
Schools SLA Income	-1,347	-1,347	-1,335	(12)
Internal Fees Income	-171	-130	-114	(16)
School Meals Other Income	-254	-179	-137	(42)
Catering Fees	-114	-81	-42	(39)
Capital Salaries	-123	-89	-121	32
Rolling Projects Income	0	0	-45	45
Transfers From Reserves	-172	-172	-172	0
<b>Total Income</b>	<b>-14,484</b>	<b>-11,485</b>	<b>-10,023</b>	<b>-1,462</b>
<b>Net Operational Expenditure</b>	<b>13,151</b>	<b>8,037</b>	<b>9,430</b>	<b>(1,393)</b>
<b><u>Recharges</u></b>				
Premises Support	1,558	1,168	1,168	0
Transport Recharges	3,069	2,134	2,134	0
Central Support Services	3,665	2,763	2,763	0
Asset Charges	93	0	0	0
HBC Support Costs Income	-421	-349	-349	0
<b>Net Total Recharges</b>	<b>7,964</b>	<b>5,716</b>	<b>5,716</b>	<b>0</b>
<b>Net Department Expenditure</b>	<b>21,115</b>	<b>13,753</b>	<b>15,146</b>	<b>(1,393)</b>

## Economy, Enterprise & Property Department

	Annual Budget £'000	Budget To Date £'000	Actual To Date £'000	Variance (Overspend) £'000
<b><u>Expenditure</u></b>				
Employees	4,463	3,586	3,607	(21)
Repairs & Maintenance	2,239	1,453	1,453	0
Premises	55	53	53	0
Energy & Water Costs	686	419	388	31
NNDR	543	543	541	2
Rents	363	259	259	0
Economic Regeneration Activities	17	5	5	0
Supplies & Services	1,845	1,523	1,510	13
Grants To Voluntary Organisations	41	35	35	0
Capital Financing	118	94	94	0
<b>Total Expenditure</b>	<b>10,370</b>	<b>7,970</b>	<b>7,945</b>	<b>25</b>
<b><u>Income</u></b>				
Fees & Charges Income	-277	-222	-210	(12)
Rent – Commercial Properties	-1,174	-641	-660	19
Rent – Investment Properties	-44	-30	-30	0
Rent – Markets	-775	-583	-569	(14)
Government Grant Income	-2,001	-1,696	-1,696	0
Reimbursements & Other Grant Income	-161	-130	-131	1
Schools SLA Income	-509	-483	-465	(18)
Capital Salaries	-45	-27	-27	0
Transfers From Reserves	-831	-579	-579	0
<b>Total Income</b>	<b>-5,817</b>	<b>-4,391</b>	<b>4,367</b>	<b>(24)</b>
<b>Net Operational Expenditure</b>	<b>4,553</b>	<b>3,579</b>	<b>3,578</b>	<b>1</b>
<b><u>Recharges</u></b>				
Premises Support	1,965	1,474	1,474	0
Transport	26	18	18	0
Asset Charges	4	0	0	0
Central Support Services	2,121	1,085	1,085	0
Accommodation Income	-2,396	-1,796	-1,796	0
Repairs & Maintenance Income	-2,402	-1,802	-1,802	0
Central Support Income	-2,042	-1,531	-1,531	0
<b>Net Total Recharges</b>	<b>2,724</b>	<b>-2,552</b>	<b>-2,552</b>	<b>0</b>
<b>Net Department Expenditure</b>	<b>1,829</b>	<b>1,027</b>	<b>1,026</b>	<b>1</b>

## Finance Department

	Annual Budget £'000	Budget To Date £'000	Actual To Date £'000	Variance (Overspend) £'000
<b><u>Expenditure</u></b>				
Employees	5,446	4,064	3,836	228
Supplies & Services	409	298	166	132
Insurance	1,078	816	816	0
Rent Allowances	50,200	27,467	27,467	0
Non HRA Rent Rebates	65	43	43	0
Discretionary Social Fund	154	79	79	0
Discretionary Housing Pmts	387	270	270	0
Concessionary Travel	2,175	1,052	1,089	(37)
LCR Levy	2,241	2,241	2,241	0
<b>Total Expenditure</b>	<b>62,155</b>	<b>36,330</b>	<b>36,007</b>	<b>323</b>
<b><u>Income</u></b>				
Clerical Error Recovery	-400	-218	-218	0
Rent Allowances	-49,800	-27,098	-27,098	0
Fees & Charges	-197	-172	-179	7
Non HRA Rent Rebate	-65	-54	-54	0
Burdens Grant	-61	-61	-90	29
Dedicated Schools Grant	-96	0	0	0
Discretionary Hsg Payment Grant	-387	-387	-387	0
Hsg Benefit Admin Grant	-510	-382	-355	(27)
Universal Credits	-130	-129	-122	(7)
Council Tax Admin Grant	-211	-211	-211	0
Council Tax Liability Order	-421	-412	-412	0
Business Rates Admin Grant	-166	0	0	0
Schools SLAs	-858	-858	-839	(19)
LCR Reimbursement	-2,241	-2,241	-2,241	0
Reimbursements & Other Grants	-183	-157	-152	(5)
Transfer from Reserves	-105	-4	-4	0
<b>Total Income</b>	<b>-55,831</b>	<b>-32,384</b>	<b>-32,362</b>	<b>(22)</b>
<b>Net Operational Expenditure</b>	<b>6,324</b>	<b>3,946</b>	<b>3,645</b>	<b>301</b>
<b><u>Recharges</u></b>				
Premises Support	8	6	6	0
Central Recharges	2,356	1,767	1,767	0
Central Recharge Income	-4,649	-3,466	-3,466	0
<b>Net Total Recharges</b>	<b>-2,285</b>	<b>-1,693</b>	<b>-1,693</b>	<b>0</b>
<b>Net Department Expenditure</b>	<b>4,039</b>	<b>2,253</b>	<b>1,952</b>	<b>301</b>

## ICT & Support Services Department

	Annual Budget £'000	Budget To Date £'000	Actual To Date £'000	Variance (Overspend) £'000
<b><u>Expenditure</u></b>				
Employees	6,766	5,075	5,259	(184)
Supplies & Services	711	531	464	67
Capital Financing	1,607	60	60	0
Computer Repairs & Software	934	698	610	88
Communication Costs	385	319	374	(55)
Transfer from Reserves	15	0	0	0
Premises Costs (HDL)	58	52	58	(6)
<b>Total Expenditure</b>	<b>10,476</b>	<b>6,735</b>	<b>6,825</b>	<b>(90)</b>
<b><u>Income</u></b>				
Fees & Charges	-841	-170	-187	17
Schools SLA Income	-522	-501	-492	(9)
Reimbursements & Other Grant Income	-15	-14	-14	0
<b>Total Income</b>	<b>-1,378</b>	<b>-685</b>	<b>-693</b>	<b>8</b>
<b>Net Operational Expenditure</b>	<b>9,098</b>	<b>6,050</b>	<b>6,132</b>	<b>(82)</b>
<b><u>Recharges</u></b>				
Premises Support Recharges	605	454	454	0
Transport Recharges	8	6	6	6
Central Support Recharges	1,063	798	798	0
Support Services Income	-10,504	-7,878	-7,878	0
<b>Net Total Recharges</b>	<b>-8,828</b>	<b>-6,620</b>	<b>-6,620</b>	<b>0</b>
<b>Net Department Expenditure</b>	<b>270</b>	<b>-570</b>	<b>-488</b>	<b>(82)</b>

## Legal & Democratic Services Department

	Annual Budget £'000	Budget To Date £'000	Actual To Date £'000	Variance (Overspend) £'000
<b><u>Expenditure</u></b>				
Employees	1,746	1,327	1,303	24
Supplies & Services	290	193	194	(1)
Civic Catering & Functions	56	36	12	24
Legal Expenses	223	138	138	0
<b>Total Expenditure</b>	<b>2,315</b>	<b>1,694</b>	<b>1,647</b>	<b>47</b>
<b><u>Income</u></b>				
Land Charges	-78	-60	-60	0
School SLAs	-79	-79	-79	0
Licence Income	-245	-188	-188	0
Fees & Charges Income	-55	-55	-72	17
<b>Total Income</b>	<b>-457</b>	<b>-382</b>	<b>-399</b>	<b>17</b>
<b>Net Operational Expenditure</b>	<b>1,858</b>	<b>1,312</b>	<b>1,248</b>	<b>64</b>
<b><u>Recharges</u></b>				
Premises Support	155	117	117	0
Transport Recharges				
Central Support Recharges	346	260	260	0
Support Recharges Income	-1,742	-1,307	-1,307	0
<b>Net Total Recharges</b>	<b>-1,241</b>	<b>-930</b>	<b>-930</b>	<b>0</b>
<b>Net Department Expenditure</b>	<b>617</b>	<b>382</b>	<b>318</b>	<b>64</b>

## Planning & Transportation Department

	Annual Budget £'000	Budget To Date £'000	Actual To Date £'000	Variance (Overspend) £'000
<b><u>Expenditure</u></b>				
Employees	4,504	3,371	3,170	201
Other Premises	168	116	101	15
Contracted Services	209	120	116	4
Supplies & Services	157	177	175	2
Street Lighting	1,700	854	704	150
Highways Maintenance	2,446	1,535	1,531	4
Fleet Transport	1,413	742	742	0
Lease Car Contracts	1	62	62	0
Bus Support	649	473	487	(14)
Finance Charges	145	12	12	0
Contribution to Reserves	201	0	0	0
Grants to Vol. Organisations	61	61	61	0
LCR Levy	882	441	441	0
NRA Levy	64	64	64	0
<b>Total Expenditure</b>	<b>12,600</b>	<b>8,028</b>	<b>7,666</b>	<b>362</b>
<b><u>Income</u></b>				
Sales	-351	-239	-191	(48)
Planning Fees	-526	-420	-353	(67)
Building Control Fees	-209	-134	-123	(11)
Other Fees & Charges	-646	-483	-622	139
Rent	-9	-6	0	(6)
Grants & Reimbursements	-177	-201	-280	79
Government Grant Income	-120	-15	-15	0
Efficiency Savings	-68	-9	-9	0
Schools SLAs	-43	-45	-45	0
Capital Salaries	-317	-34	-34	0
LCR Levy Reimbursement	-882	-441	-441	0
<b>Total Income</b>	<b>-3,348</b>	<b>-2,027</b>	<b>-2,113</b>	<b>86</b>
<b>Net Operational Expenditure</b>	<b>9,252</b>	<b>6,001</b>	<b>5,553</b>	<b>448</b>
<b><u>Recharges</u></b>				
Premises Recharges	642	481	481	0
Transport Recharges	771	539	539	0
Asset Charges	539	0	0	0
Central Recharges	1,732	1,300	1,300	0
Transport Recharge Income	-4,896	-3,084	-3,084	0
Central Recharge Income	-866	-597	-597	0
<b>Net Total Recharges</b>	<b>-2,078</b>	<b>-1,361</b>	<b>-1,361</b>	<b>0</b>
<b>Net Department Expenditure</b>	<b>7,174</b>	<b>4,640</b>	<b>4,192</b>	<b>448</b>

## Policy, People, Performance & Efficiency Division

	Annual Budget £'000	Budget To Date £'000	Actual To Date £'000	Variance (Overspend) £'000
<b><u>Expenditure</u></b>				
Employees	1,858	1,387	1,420	(33)
Employees Training	133	98	84	14
Supplies & Services	187	164	140	24
Apprenticeship Levy	300	170	153	17
<b>Total Expenditure</b>	<b>2,478</b>	<b>1,819</b>	<b>1,797</b>	<b>22</b>
<b><u>Income</u></b>				
Fees & Charges	-93	-93	-95	2
Schools SLAs	-426	-420	-406	(14)
Transfer from Reserves	-146	-48	-48	0
<b>Total Income</b>	<b>-665</b>	<b>-561</b>	<b>-549</b>	<b>(12)</b>
<b>Net Operational Expenditure</b>	<b>1,813</b>	<b>1,258</b>	<b>1,248</b>	<b>10</b>
<b><u>Recharges</u></b>				
Premises Support	12	9	9	0
Central Support Recharges	-1,042	-587	-587	0
Support recharges Income	-783	-781	-781	0
<b>Net Total Recharges</b>	<b>-1,813</b>	<b>-1,359</b>	<b>-1359</b>	<b>0</b>
<b>Net Department Expenditure</b>	<b>0</b>	<b>-101</b>	<b>-111</b>	<b>10</b>

**PEOPLE DIRECTORATE**

**Adult Social Care Department**

	Annual Budget £'000	Budget To Date £'000	Actual To Date £'000	Variance (Overspend) £'000
<b><u>Expenditure</u></b>				
Employees	14,770	10,565	10,401	164
Premises	329	152	159	(7)
Supplies & Services	1,596	687	696	(9)
Aids & Adaptations	113	80	67	13
Transport	201	149	132	17
Food Provision	206	120	106	14
Contracts & SLAs	528	449	444	5
Emergency Duty Team	98	73	76	(3)
Other Agency	635	543	542	1
Payments To Providers	1,443	1,233	1,248	(15)
Transfer to Reserve	210	0	0	0
<b>Total Expenditure</b>	<b>20,129</b>	<b>14,051</b>	<b>13,871</b>	<b>180</b>
<b><u>Income</u></b>				
Sales & Rents	-281	-273	-260	(13)
Fees & Charges	-666	-500	-502	2
Reimbursements & Grant Income	-1,139	-553	-532	(21)
Transfer From Reserves	-800	0	0	0
Capitalised Salaries	-111	-83	-83	0
Government Grant Income	-1,161	-980	-990	10
<b>Total Income</b>	<b>-4,158</b>	<b>-2,389</b>	<b>-2,367</b>	<b>(22)</b>
<b>Net Operational Expenditure</b>	<b>15,971</b>	<b>11,662</b>	<b>11,504</b>	<b>158</b>
<b><u>Recharges</u></b>				
Premises Support	610	458	458	0
Asset Charges	50	0	0	0
Central Support Services	3,027	2,180	2,180	0
Internal Recharge Income	-2,037	-1,578	-1,578	0
Transport Recharges	671	193	193	0
<b>Net Total Recharges</b>	<b>2,321</b>	<b>1,253</b>	<b>1,253</b>	<b>0</b>
<b>Net Department Expenditure</b>	<b>18,292</b>	<b>12,915</b>	<b>12,757</b>	<b>158</b>

## Children & Families Department

	Annual Budget £'000	Budget To Date £'000	Actual To Date £'000	Variance (Overspend) £'000
<b><u>Expenditure</u></b>				
Employees	9,417	6,989	6,872	117
Premises	277	155	134	21
Supplies and Services	1,124	615	585	30
Transport	115	62	104	(42)
Direct Payments/Individual Budgets	627	491	536	(45)
Commissioned Services	247	161	148	13
Out of Borough Residential Placements	4,366	2,615	4,382	(1,767)
Out of Borough Adoption	82	50	50	0
Out of Borough Fostering	1,416	894	2,016	(1,122)
In House Adoption	215	100	198	(98)
Special Guardianship	1,119	802	1,201	(399)
In House Foster Carer Payments	2,058	1,450	1,135	315
Care Leavers	190	143	193	(50)
Family Support	60	45	74	(29)
Emergency Duty Team	100	46	46	0
Contracted Services	4	3	4	(1)
Early Years	60	20	181	(161)
<b>Total Expenditure</b>	<b>21,477</b>	<b>14,641</b>	<b>17,859</b>	<b>(3,218)</b>
<b><u>Income</u></b>				
Fees and Charges	-23	-19	-14	(5)
Sales Income	-52	-41	-42	1
Rents	-80	-52	-52	0
Dedicated Schools Grant	-47	-35	-35	0
Reimbursements & Other Grant Income	-530	-333	-325	(8)
Government Grants	-123	-107	-107	0
Transfer from Reserves	-83	-83	-83	0
<b>Total Income</b>	<b>-938</b>	<b>-670</b>	<b>-658</b>	<b>(12)</b>
<b>Net Operational Expenditure</b>	<b>20,539</b>	<b>13,971</b>	<b>17,201</b>	<b>(3,230)</b>
<b><u>Recharges</u></b>				
Premises Support	140	107	107	0
Transport Support	29	22	22	0
Central Support Service Costs	2,609	1,932	1,932	0
<b>Net Total Recharges</b>	<b>2,778</b>	<b>2,061</b>	<b>2,061</b>	<b>0</b>
<b>Net Department Expenditure</b>	<b>23,317</b>	<b>16,032</b>	<b>19,262</b>	<b>(3,230)</b>

## Complex Care Pool

	Annual Budget £'000	Budget To Date £'000	Actual To Date £'000	Variance (Overspend) £'000
<b><u>Expenditure</u></b>				
Intermediate Care Services	6,309	4,263	3,856	407
End of Life	200	142	115	27
Sub-Acute	1,769	1,174	1,143	31
Urgent Care Centres	615	308	308	0
Joint Equipment Store	613	362	383	(21)
CCG Contracts & SLA's	1,219	739	696	43
Intermediate Care Beds	599	449	449	0
BCF Schemes	1,729	1,297	1,297	0
Carers Breaks	440	403	321	82
Madeline McKenna Home	677	522	413	109
Millbrow Home	1,329	1,007	1,511	(504)
BCF unallocated	713	0	0	0
2017/18 Deficit Position	0	0	142	(142)
Adult Health & Social Care Services:				
Residential & Nursing Care	20,336	13,958	14,008	(50)
Domiciliary & Supported Living	13,446	8,835	8,541	294
Direct Payments	7,611	6,497	8,049	(1,552)
Day Care	420	241	333	(92)
<b>Total Expenditure</b>	<b>58,025</b>	<b>40,197</b>	<b>41,565</b>	<b>(1,368)</b>
<b>Income</b>				
Residential & Nursing Income	-6,144	-4,227	-4,097	(130)
Domiciliary Income	-1,414	-978	-873	(105)
Direct Payments Income	-569	-322	-355	33
BCF	-9,844	-7,383	-7,383	0
CCG Contribution to Pool	-13,631	-10,223	-10,223	0
ILF	-677	-338	-338	0
Income from other CCG's	-113	-61	-64	3
Madeline McKenna fees	-279	-173	-164	(9)
Millbrow fees	-307	-221	-243	22
Falls Income	-60	-45	-45	0
<b>Total Income</b>	<b>-33,038</b>	<b>-23,971</b>	<b>-23,785</b>	<b>(186)</b>
<b>Net Department Expenditure</b>	<b>24,987</b>	<b>16,226</b>	<b>17,780</b>	<b>(1,554)</b>
CCG risk share overspend on CHC	0	0	-1,017	1,017
<b>Adjusted Net Dept. Expenditure</b>	<b>24,987</b>	<b>16,226</b>	<b>16,763</b>	<b>(537)</b>
Liability as per Joint Working Agreement (HCCG share – 38%)	0	0	-204	204
<b>Adjusted Net Dept. Expenditure</b>	<b>24,987</b>	<b>16,226</b>	<b>16,559</b>	<b>(333)</b>

## Education, Inclusion & Provision Department

	Annual Budget £'000	Budget To Date £'000	Actual To Date £'000	Variance (Overspend) £'000
<b><u>Expenditure</u></b>				
Employees	6,133	4,146	4,160	(14)
Premises	34	8	6	2
Supplies & Services	2,439	1,304	1,186	118
Transport	5	0	0	0
Schools Transport	949	648	979	(331)
Commissioned Services	2,520	1,136	1,136	0
Agency Related Expenditure	1,647	1,161	1,148	13
Independent School Fees	2,412	1,725	1,725	0
Inter Authority Special Needs	175	55	55	0
Pupil Premium Grant	92	27	27	0
Nursery Education Payments	5,215	4,251	4,251	0
Special Education Needs Contingency	666	500	500	0
Schools Contingency	2,727	2,045	2,045	0
Capital Finance	12	0	0	0
<b>Total Expenditure</b>	<b>25,026</b>	<b>17,006</b>	<b>17,218</b>	<b>(212)</b>
<b><u>Income</u></b>				
Fees & Charges	-346	-300	-323	23
Government Grants	-897	-1081	-1081	0
Reimbursements & Other Income	-489	-299	-323	24
Schools SLA Income	-366	-371	-405	34
Transfer to/from Reserves	-855	-723	-723	0
Dedicated Schools Grant	-15,800	0	0	0
Inter Authority Income	-578	-443	-249	(194)
<b>Total Income</b>	<b>-19,331</b>	<b>-3,217</b>	<b>-3,104</b>	<b>(113)</b>
<b>Net Operational Expenditure</b>	<b>5,695</b>	<b>13,789</b>	<b>14,114</b>	<b>(325)</b>
<b><u>Recharges</u></b>				
Central Support Services Costs	1,598	1,187	1,187	0
HBC Support Costs Income	-79	-59	-59	0
Premises Support Costs	156	117	117	0
Transport Support Costs	279	137	137	0
<b>Net Total Recharges</b>	<b>1,954</b>	<b>1,382</b>	<b>1,382</b>	<b>0</b>
<b>Net Department Expenditure</b>	<b>7,649</b>	<b>15,171</b>	<b>15,496</b>	<b>(325)</b>

## Public Health & Public Protection Department

	Annual Budget £'000	Budget To Date £'000	Actual To Date £'000	Variance (Overspend) £'000
<b><u>Expenditure</u></b>				
Employees	3,674	2,661	2,613	48
Premises	5	0	0	0
Supplies & Services	265	149	131	18
Contracts & SLA's	6,803	4,482	4,492	(10)
Transport	6	5	4	1
Agency	18	18	18	0
<b>Total Expenditure</b>	<b>10,771</b>	<b>7,315</b>	<b>7,258</b>	<b>57</b>
<b><u>Income</u></b>				
Other Fees & Charges	-71	-78	-90	12
Government Grant	-10,185	-7,151	-7,151	0
Reimbursements & Grant Income	-288	-219	-184	(35)
Transfer from Reserves	-226	0	0	0
<b>Total Income</b>	<b>-10,770</b>	<b>-7,448</b>	<b>-7,425</b>	<b>(23)</b>
<b>Net Operational Expenditure</b>	<b>1</b>	<b>-133</b>	<b>-167</b>	<b>34</b>
<b><u>Recharges</u></b>				
Premises Support	179	134	134	0
Central Support Services	718	538	538	0
Transport Recharges	32	24	22	2
Support Income	-98	-89	-89	0
<b>Net Total Recharges</b>	<b>831</b>	<b>607</b>	<b>605</b>	<b>2</b>
<b>Net Department Expenditure</b>	<b>832</b>	<b>474</b>	<b>438</b>	<b>36</b>

## Corporate & Democracy

	Annual Budget £'000	Budget To Date £'000	Actual To Date £'000	Variance (Overspend) £'000
<b><u>Expenditure</u></b>				
Employees	281	210	207	3
Contracted Services	35	26	2	24
Supplies & Services	154	123	215	(92)
Members Allowances	801	601	640	(39)
Interest Payable	1,333	996	846	150
Bank Charges	81	61	99	(38)
Audit Fees	124	93	93	0
Contingency	1,100	825	0	825
Capital Financing	2,255	2,255	2,267	(12)
Contribution to Reserves	2,971	2,971	2,992	(21)
Debt Management Expenses	34	26	14	12
Precepts & Levies	701	573	547	26
<b>Total Expenditure</b>	<b>9,870</b>	<b>8,760</b>	<b>7,922</b>	<b>838</b>
<b><u>Income</u></b>				
Interest Receivable – Treasury	-599	-449	-912	463
Interest Receivable – Other	-348	-261	-337	76
Fees & Charges	-53	-40	-168	128
Grants & Reimbursements	-85	-64	-93	29
Government Grant Income	-6,040	-4,531	-4,200	(331)
Transfer from Reserves	-2,369	-2,369	-2,369	0
<b>Total Income</b>	<b>-9,494</b>	<b>-7,714</b>	<b>-8,079</b>	<b>365</b>
<b>Net Operational Expenditure</b>	<b>376</b>	<b>1,046</b>	<b>-157</b>	<b>1,203</b>
<b><u>Recharges</u></b>				
Premises Recharges	6	5	5	0
Central Recharges	1,296	972	972	0
Support Services Income	-2,576	-262	-262	0
<b>Net Total Recharges</b>	<b>-1,274</b>	<b>715</b>	<b>715</b>	<b>0</b>
<b>Net Department Expenditure</b>	<b>-898</b>	<b>1,761</b>	<b>558</b>	<b>1,203</b>

## Mersey Gateway

	Annual Budget £'000	Budget To Date £'000	Actual To Date £'000	Variance (Overspend) £'000
<b><u>Expenditure</u></b>				
Other Premises	149	123	131	(8)
Unitary Charge	36,768	21,492	21,147	345
DMPA fee	8,384	2,003	4,677	(2,674)
Insurance	1,502	1,502	491	1,011
Supplies & Services	0	0	5	(5)
MGCB Ltd	2,625	1,780	1,393	387
MGET Ltd	646	417	271	146
Bus Support	0	0	40	(40)
External Interest	5,173	2,587	2,587	0
Finance Charges	149	149	148	1
<b>Total Expenditure</b>	<b>55,396</b>	<b>30,054</b>	<b>30,890</b>	<b>(836)</b>
<b><u>Income</u></b>				
Toll Income	-27,753	-20,734	-30,225	9,491
Grants & reimbursements	-27,043	-27,043	-18,534	(8,509)
Transfer from reserves	-646	-417	-271	(146)
<b>Total Income</b>	<b>-55,442</b>	<b>-48,194</b>	<b>-49,030</b>	<b>836</b>
<b>Net Operational Expenditure</b>	<b>-46</b>	<b>-18,140</b>	<b>-18,140</b>	<b>0</b>
<b><u>Recharges</u></b>				
Central Support Recharges	46	35	35	0
<b>Net Total Recharges</b>	<b>46</b>	<b>35</b>	<b>35</b>	<b>0</b>
<b>Net Department Expenditure</b>	<b>0</b>	<b>-18,105</b>	<b>-18,105</b>	<b>0</b>



**APPENDIX 2**

**Capital Programme as at 31 December 2018**

Directorate/Department	Actual Expenditure to Date £'000	2018/19 Cumulative Capital Allocation		Capital Allocation 2019/20 £'000	Capital Allocation 2020/21 £'000
		Quarter 3 £'000	Quarter 4 £'000		
<b>Enterprise Community &amp; Resources Directorate</b>					
<b>Community and Environment</b>					
Stadium Minor Works	16	38	50	30	30
Stadium Pitch	277	300	300	0	0
Brindley Café Extension	7	30	80	0	0
Open Spaces Schemes	357	458	511	180	0
Children's Playground Equipment	1	1	57	65	65
Upton Improvements	0	0	0	13	0
Runcorn Hill Park	3	5	5	0	0
Crow Wood Play Area	7	7	478	5	0
Peelhouse Lane Cemetery	135	375	500	500	90
Peelhouse Lane Cemetery – Enabling Works	17	25	33	0	0
Pheonix Park	104	104	104	14	0
Victoria Park Glass House	0	0	170	73	0
Sandymoor Playing Fields	803	803	1,032	500	0
Widnes & Runcorn Cemeteries	9	9	190	20	0
Landfill Tax Credit Schemes	0	0	340	340	340
Runcorn Town Park	2	2	280	280	280
Litter Bins	0	0	20	20	20
Community Shop	0	0	0	50	0

Directorate/Department	Actual Expenditure to Date  £'000	2018/19 Cumulative Capital Allocation		Capital Allocation 2019/20  £'000	Capital Allocation 2020/21  £'000
		Quarter 3  £'000	Quarter 4  £'000		
Libraries IT equipment	0	0	0	95	0
<b>ICT &amp; Support Services</b>					
ICT Rolling Programme	212	212	700	700	700
<b>Economy, Enterprise &amp; Property</b>					
3MG	144	144	399	100	0
Widnes Waterfront	0	0	0	1,000	0
Decontamination of Land	4	4	50	0	0
SciTech Daresbury – EZ Grant	286	286	382	0	0
Venture Field	0	0	41	0	0
Linnets Clubhouse	31	31	287	0	0
The Croft	0	0	30	0	0
Murdishaw redevelopment	0	0	38	0	0
Former Crosville Site	83	83	440	0	0
Advertising Screen at The Hive	0	0	100	0	0
Widnes Market Refurbishment	953	953	1,191	29	0
Equality Act Improvement Works	29	29	150	300	300
Broseley House	725	725	1,190	0	0
Solar Farm	57	57	100	1,178	0
Stadium Alterations	10	10	260	0	0

Directorate/Department	Actual Expenditure to Date  £'000	2018/19 Cumulative Capital Allocation		Capital Allocation 2019/20  £'000	Capital Allocation 2020/21  £'000
		Quarter 3  £'000	Quarter 4  £'000		
<b>Mersey Gateway</b>					
Land Acquisitions	58	60	539	3,500	0
Development Costs	273	275	436	0	0
<b>Other</b>					
Risk Management	0	0	80	296	120
Fleet Replacements	495	495	1,013	1,515	1,260
<b>Policy, Planning &amp; Transportation</b>					
Bridge & Highway Maintenance	866	866	3,639	0	0
Integrated Transport & Network Management	255	255	460	0	0
Street Lighting – Structural Maintenance & Upgrades	70	70	782	1,200	2,000
STEPS Programme	128	128	2,643	0	0
Silver Jubilee Bridge Major Maintenance	4814	4,814	7,265	0	0
Silver Jubilee Bridge Decoupling	335	335	9,596	0	0
Widnes Loops	161	161	1,000	4,227	0
KRN – Earle Road Gyratory	916	916	1,150	0	0
Travelodge / Watkinson Way Footpath	2	2	130	0	0
<b>Total Enterprise Community &amp; Resources</b>	<b>12,645</b>	<b>13,068</b>	<b>38,241</b>	<b>16,230</b>	<b>5,205</b>

Directorate/Department	Actual Expenditure to Date  £'000	2018/19 Cumulative Capital Allocation		Capital Allocation 2019/20  £'000	Capital Allocation 2020/21  £'000
		Quarter 3  £'000	Quarter 4  £'000		
<b>People Directorate</b>					
<b>Adult Social Care</b>					
ALD Bungalows	0	0	0	199	0
Vine Street Reconfiguration	1	0	10	0	0
Purchase of 2 adapted properties	0	0	230	290	0
Orchard House	0	0	180	317	
<b>Complex Pool</b>					
Disabled Facilities Grant	348	400	609	500	0
Stairlifts (Adaptations Initiative)	212	225	300	0	0
RSL Adaptations (Joint Funding)	104	180	250	0	0
Madeline McKenna Residential Home	5	5	136	0	0
Millbrow Care Home	181	150	150	0	0
<b>Enablement</b>					
Oakmeadow refurbishment	5	5	347	0	0

Directorate/Department	Actual Expenditure to Date  £'000	2018/19 Cumulative Capital Allocation		Capital Allocation 2019/20  £'000	Capital Allocation 2020/21  £'000
		Quarter 3  £'000	Quarter 4  £'000		
<b>Schools Related</b>					
Asset Management Data	3	3	5	3	0
Capital Repairs	685	753	808	885	0
Asbestos Management	9	10	19	35	0
Schools Access Initiative	56	65	77	0	0
Basic Need Projects	0	0	0	490	437
Lunts Heath Primary School	1	11	11	0	0
Fairfield Primary School	13	70	79	0	0
Weston Point Primary School	3	4	4	0	0
Kitchen Gas Safety	60	60	71	59	0
Small Capital Works	74	80	119	0	0
Bridge School Vocational Centre	336	397	397	17	0
Simms Cross remodelling	126	130	130	0	0
Ashley School remodelling 6 <sup>th</sup> form	76	80	80	0	0
SEND Capital allocation	9	0	30	441	206
Healthy Pupils Capital Fund	23	40	70	0	0
SCA unallocated	0	0	0	99	
<b>Total People Directorate</b>	<b>2,330</b>	<b>2,668</b>	<b>4,112</b>	<b>3,335</b>	<b>643</b>
<b>TOTAL CAPITAL PROGRAMME</b>	<b>14,975</b>	<b>15,736</b>	<b>42,353</b>	<b>19,565</b>	<b>5,848</b>
Slippage (20%)			-8,471	-3,913	-1,170
				8,471	3,913
<b>TOTAL</b>	<b>14,975</b>	<b>15,736</b>	<b>33,882</b>	<b>24,123</b>	<b>8,591</b>